

Lawyers



Richard A. Pollack

Partner

London

T. +44-20-7959-8900

F. +44-20-7959-8950

New York

T. +1-212-558-3497

F. +1-212-291-9116

pollackr@sullcrom.com

Richard Pollack is Managing Partner of the Firm's London Office and is co-head of The Firm's Private Equity Group. Mr. Pollack has extensive experience in cross-border mergers and acquisitions in a wide range of industries, as well as in public and private offerings of equity and debt securities on behalf of U.S. and non-U.S. issuers. He was previously co-head of the Firm's General Practice Group, from January 2006 to February 2012. Until his recent move to London, Mr. Pollack was Chairman of the Board of Trustees of the Unity Preparatory Charter School of Brooklyn.

SELECTED REPRESENTATIONS

Mr. Pollack's private equity M&A assignments include representing:

- Global Knowledge Training in its sale to special purpose acquisition company, Churchill Capital Corp II, from Rhône Capital as part of a three way business combination creating a \$1.5 billion company
- CSM Bakery Solutions Limited, a portfolio business of Rhône Capital, on the carve-out of its ingredients business by Investindustrial VII L.P.
- Mislend Capital Limited on the purchase of a minority equity interest in EagleTree Capital, LP
- Russell Platt in connection with the restructuring of Forum Partners
- EssilorLuxottica S.A. in its €5.5 billion acquisition of a 76.72% interest in GrandVision N.V. from HAL Optical Investments B.V.
- Altor Equity Partners in its definitive share purchase agreement to sell Orchid Orthopedic Solutions to Nordic Capital
- Canada Pension Plan Investment Board in its investment in Asurion and subsequent increases in its ownership of Asurion, its entry into and subsequent termination of its MerchCap Solutions

PRACTICES & CAPABILITIES

Europe

Renewable & Alternative Energy

General Practice

Capital Markets

Environmental, Social and Governance (ESG)

Foreign Investments and Trade Regulations

Mergers & Acquisitions

Investment Management

Private Equity

EDUCATION

1988, New York University School of Law, J.D.

1984, Columbia University, A.B.

BAR ADMISSIONS

New York

Paris (inactive)

joint venture, its joint patent licensing program for digital television and computer display monitor with Technicolor. S.A. and Sony Corporation and several other pending transactions

- Reservoir Capital in connection with restructuring and sale of an interest in Intrepid; various funds affiliated with Reservoir Capital in the restructuring of C-12, the acquisition by Reservoir of an interest in C-12 from Sequoia Capital and the making of a capital commitment by Reservoir to C-12; the establishment of a platform, managed by Echo Minerals, that will invest in oil and gas mineral interests; and in several other pending transactions
- Rhône Capital and its affiliated investment funds in connection with its definitive agreement to sell its equity interest in Garda World Security Corporation to GardaWorld's Founder, Chairman & CEO Stephan Crétier, funds advised by BC Partners and others, in a C\$5.2 billion recapitalization; alongside Goldman Sachs in a transaction agreement to provide new equity capital in connection with the comprehensive recapitalisation of Neovia Logistics Holdings Limited and its subsidiaries; in connection with One Madison Corporation's combination with Ranpak Corporation, introducing Ranpak as a publicly listed company with an enterprise value of approximately \$950 million; in connection with its acquisition of Zodiac Pool Holding SA; its acquisition of a 45% stake in Garda World and a further 29% stake of the parent company – becoming the majority shareholder of the parent company, their acquisition of and subsequent increases of ownership in CSM NV's bakery supplies business; its acquisition of Ranpak Holdings Inc.; its acquisition of GK Holdings Inc.; its acquisition jointly with Goldman Sachs of Neovia Logistics; its acquisition and subsequent sale of Rexair Holdings; Inc., its acquisition of the Carbon Black business of Evonik Industries AG; its acquisition and subsequent sale of Arizona Chemical; its acquisition and recapitalizations of Quiksilver; its acquisition and subsequent sale of LWB; its acquisition and subsequent sale of Fraikin; its acquisition and subsequent sale of an interest in Coty; its acquisition and subsequent sale of Terphane; Generali's acquisition of an interest in Rhône; the formation of an asset management and joint venture with Generali; and the formation of most of Rhône's various private equity funds; and in connection with its affiliated investment entities' agreement to acquire Fogo de Chão, Inc., in an all cash transaction valued at \$560 million
- York Capital Management in connection with Credit Suisse's acquisition of a minority interest in York
- Strata Energy Investments L.P., a new joint venture between Reservoir Capital LLC and other individuals, in connection with pursuing greenfield and brownfield project developments and in its acquisition with Divide Energy Group LLC and its principals and Vox Capital LLC and its principals
- China Investment Corporation in its co-investment alongside a

Morgan Stanley affiliate in Triana Energy Investments

- Aquiline in its acquisition of Conning
- An investor consortium led by Silver Lake Partners in its acquisition of a controlling interest in Skype Technologies from eBay
- Goldman Sachs Capital Partners in the acquisition of UICI
- Lightyear Capital in the sale of Collegiate Funding and in the creation of Athilon
- Barclays Capital in the acquisition and subsequent sale of an interest in NGP Energy Capital Management
- Eurazeo in the sale of its investment in Lazard Frères
- Thomson in the implementation of its new group strategy, including the investment by Silver Lake Partners in Thomson

Mr. Pollack's private equity experience, in addition to the transactions listed above, includes representing Apollo, Barclays Capital, Compass Partners, Eurazeo, Groupe Bruxelles Lambert, Lightyear Capital, MatlinPatterson Partners, Navitas Capital, Olympus Capital, Ontario Teachers, Perry Capital, Reservoir Capital, Rhône Capital, Ripplewood Holdings and Silver Lake Partners in various transactions and establishing various private equity funds and joint ventures for Rhône Capital, Reservoir Capital, Navitas Capital, Olympus Capital and Tincium Capital and setting up the ASAC II investor consortium that acquired a significant stake in Activision and an investor consortium for Ripplewood Holdings.

Mr. Pollack's public company acquisition and defense assignments include representing:

- ASAC II, an investment vehicle led by Activision Blizzard CEO Bobby Kotick and Co-Chairman Brian Kelly, in their purchase of approximately 172 million Activision shares from Vivendi, for approximately \$2.34 billion
- GGP in its transactions involving Pershing Square Capital
- TOTAL in its acquisitions of Synenco Energy, Deer Creek Energy and Gener's Argentine operations, and several other matters
- Endesa in its acquisition by Enel and Acciona, as well as in defense of unsolicited bids by E.ON and Gas Natural
- Aventis in its acquisition by Sanofi-Synthelabo
- Banacci in its acquisition by Citigroup
- Société Générale in the Paribas and BNP transactions
- CGIP and CarnaudMetalbox in the sale of CarnaudMetalbox to Crown Cork & Seal and the subsequent dispositions by CGIP of its shares of Crown Cork & Seal
- Institut Mérieux in its acquisition of Connaught BioSciences

Mr. Pollack's other M&A assignments include representing:

- Capital Ship Management Corp. in connection with International Seaways, Inc.'s and Diamond S Shipping Inc.'s definitive merger agreement pursuant to which INSW will merge with Diamond S in a stock-for-stock transaction. As part of the merger, Diamond S' affiliate management agreements with CSM will be phased out over time
- Kering S.A. in the divestment of its Volcom brand and operations

to Authentic Brands Group

- Capital Product Partners L.P. (“CPLP”) in its definitive transaction agreement with DSS Holdings L.P. (“DSS”) pursuant to which CPLP has agreed to spin off its crude and product tanker business into a separate publicly listed company, which will merge with DSS’ businesses and operations in a \$1.65 billion share-for-share transaction
- BP in its agreement with Bridas Corporation to form a new integrated energy company, Pan American Energy Group, by combining their interests in the oil and gas producer Pan American Energy and the refiner and marketer Axion Energy in a cash-free transaction
- Lazard Frères in its strategic alliance agreement with Lazard Korea Limited, its acquisition of Carnegie, Wylie & Co., its joint ventures with Raiffassen and Alfara Asesores Financieros, the merger of Rhône Poulenc and Hoechst to form Aventis, and in several other recent and pending transactions
- Israel Corp. and DS Constructions in their acquisition of Globeleq Americas Limited
- American Express in the sale of its Tax and Business Services group to H&R Block and in its joint venture with Vente Privée
- Deloitte Consulting in its proposed separation from Deloitte Touche Tohmatsu
- Cap Gemini in its acquisition of Ernst & Young Consulting
- SITA, a subsidiary of Suez, in a number of acquisitions and dispositions, including its acquisition of BFI’s non-U.S. assets
- Hoechst in the disposition of one of its chemical businesses
- Elf Aquitaine in the acquisition of Occidental Petroleum’s North Sea assets and in various other matters
- Eastman Kodak in the sale of its over-the-counter pharmaceuticals business to SmithKline Beecham and in the sale of its ethical pharmaceuticals business to Sanofi

Mr. Pollack’s capital markets experience includes acting for Elf in its privatization and for the underwriters in the privatizations of each of Pechiney and Pechiney International, as well as for the issuer or the underwriters in various offerings by Ciments Français, Elf, Euro Disney, Groupe Danone and JC Decaux. Mr. Pollack has also represented issuers and underwriters in a substantial number of securities offerings by U.S., Canadian, French, German, Spanish, Argentine, Brazilian and Mexican issuers in a wide range of industries.